AMENDMENTS TO THE CLAIMS

This listing of claims will replace all prior versions and listings of claims in the application.

CLAIMS

- 1. (currently amended) A system for optimizing one or more aspects of organization risk; return and value for all or part of the organization comprising:
 - a plurality of computers connected by a network each with a processor having circuitry to execute instructions; a storage device available to each processor with sequences of instructions stored therein, which when executed cause the processors to:
 - establish a detailed data dictionary as required to define a plurality of cells within a matrix of market value and a plurality of processing stages.
 - integrate a plurality organization related data from a plurality of organization systems in accordance with the matrix cell definitions,
 - transform at least part of said data into a risk impact summary and a return impact summary for each of one or more elements of value and one or more external factors.
 - quantify an impact by item of the elements of value, the external factors and one or more risks on an organization market value by a segment of value by analyzing said data with a series of models that use the impact summaries as an input, and
 - simulating an organization financial performance using said matrix to identify one or more changes at the item level that will optimize one or more aspects of an organization return
 - where the system optionally identifies one or more item level changes that will optimize a total organization risk and a total organization value.
- (original) The system of claim 1 where an organization is a single product, a group of products, a division, a company, a multi-company corporation, a value chain or a collaboration.
- 3. (currently amended) The system of claim 1 where one or more aspects of an organization return the aspects of organization-risk, return and value are selected from the group consisting of alliance-risk, brand-risk, channel risk, content risk, contingent liabilities, customer risk, customer relationship risk, current operation-risk, derivative-risk, employee-risk, employee-relationship risk, energy risk, enterprise-risk, external factor-risk, event-risk, fraud-risk, information technology risk, intellectual property-risk, investment-risk, knowledge-risk, market-sentiment-risk, market-risk.

market—volatility,—organization—risk,—partnership—risk,—process—risk,—production—equipment—risk, product risk, real option risk, technology risk, vendor risk, vendor relationship—risk, weather—risk, alliance return, brand return, channel return, content return, contingent liabilities, customer return, customer relationship return, current operation return, derivative return, employee return, employee relationship return, enterprise return, external factor return, event return, information technology return, intellectual property return, investment return, knowledge return, market sentiment return, market return, market volatility, organization-return, partnership return, process return, product return, real option return, technology return, vendor return, vendor return, vendor return, product return, evendor return, technology return, vendor return, vendor return, alliance—value—brand—value,—channel—value,—content—value, contingent—liabilities,—customer—value,—customer—relationship—value,—current—operation—value, derivative—value,—employee value,—employee relationship value,—enterprise value,—investment—value, knowledge—value,—information—technology—value,—intellectual—property—value,—investment—value, knowledge—value,—market—sentiment—value,—market—volatility,—organization—value, partnership—value,—real—option—value, technology—value,—vendor—value,—vendor—relationship—value and combinations thereof.

- 4. (currently amended) The system of claim 1 that <u>optionally</u> supports price-optimization, process optimization, project-optimization, purchasing-optimization, risk-transfer-optimization, securities development, securities valuation and combinations thereof.
- (original) The system of claim 1 that supports financial performance management by segment of value, element of value, enterprise and combinations thereof.
- 6. (currently amended) The system of claim 5 where one or more elements of value are selected from the group consisting of: alliances, brands, channels, content, customers, customer relationships, employees, employee relationships, information technology, intellectual property, knowledge, partnerships, processes, technology, vendors and vendor relationships.
- (original) The system of claim 6 where the elements of value can be clustered into subelements of value for more detailed analysis.
- (original) The system of claim 5 where an enterprise is a single product, a group of products, a division or a company.

- (currently amended) The system of claim 5 where the segments of value are <u>selected</u> from the group consisting of current operation, derivatives, investments, real options, market sentiment and combinations thereof.
- 10. (currently amended) The system of claim 9 where the current operation <u>segment</u> category of value can be further subdivided by component of value where the components of value are revenue, expense or capital change.
- 11. (currently amended) <u>A computer readable medium having sequences of instructions stored therein, which when executed cause the processors in at least one computer to perform an organization return management method, comprising:</u>

establishing a detailed data dictionary as required to define a plurality of cells within a matrix of market value and a plurality of processing stages.

integrating a plurality of organization related data from a plurality of organization systems in accordance with the matrix cell definitions.

transforming at least part of said data as required to develop a risk impact summary and a return impact summry for each of one or more elements of value and one or more external factors.

developing a market value matrix that quantifies an impact by item of the elements of value, the external factors and one or more risks on an organization market value by a segment of value by analyzing said organization data with a series of models that use the impact summaries as an input, and

simulating an organization financial performance using said matrix to identify one or more changes at the item level that will optimize one or more aspects of an organization return and optionally optimize aspects of financial performance selected from the group consisting of a total organization risk and a total organization value. The system of claim 1 that further comprises: tools for managing data, information and knowledge, a market value matrix that utilizes tools for financial modeling, and tools for using said matrix to manage and optimize one or more aspects of organization risk, return and value.

12. (currently amended) The <u>computer readable medium</u> system of claim 11 where the tools for managing data, information and knowledge are from the group consisting of data aggregation, data conversion, data distribution, data integration, data normalization, information classification, information information integration, knowledge classification, knowledge integration.

ontology-development,-system-integration-and-combinations-thereof- where an organization is a single product, a group of products, a division, a company, a multi-company corporation, a value chain or a collaboration.

- 13. (currently amended) The computer readable medium system-of-claim-12-where-ontology development further comprises combining the quantified inter-relationships between organization elements, factors, risks and segments of value-with the common-schema used for integrating data of claim 11, wherein one or more aspects of an organization return are selected from the group consisting of alliance return, brand return, channel return, content return, contingent liabilities, customer return, customer relationship return, current operation return, derivative return, employee return, employee relationship return, enterprise return, external factor return, event return, information technology return, intellectual property return, investment return, knowledge return, market sentiment return, market return, market volatility, partnership return, vendor return, production equipment return, product return, real option return, technology return, vendor return, vendor return return and combinations thereof.
- 14. (currently amended) The <u>computer readable medium</u> system of claim 11 where the financial modeling—tools—utilized—in—matrix—development—and—operation—are—selected—from—the—group consisting of automated—model—development tools, component models, element models,—event risk—models,—factor—models,—option—models,—segment—models,—variability—risk—models—and combinations thereof that supports financial performance management by a segment of value, an element of value, an enterprise and combinations thereof.
- 15. (currently amended) The <u>computer readable medium</u> system of claim 11 where the tools for managing—and—optimizing—performance—are—selected—from—the—group—consisting—of—frame development,—impact—analysis,—management—reporting,—multi-criteria—optimization,—network optimization,—risk scenario,—simulation,—valuation and combinations thereof <u>that optionally supports</u> an organization security valuation.
- 16. (currently amended) The <u>computer readable medium</u> system of claim-15-where the multi-criteria optimizations identify changes in operation that will optimize two or more aspects of organization risk, return and value of claim 11, wherein one or more elements of value are selected from the group consisting of alliances, brands, channels, content, customers, customer relationships, employees, employee relationships, information technology, intellectual property.

knowledge, partnerships, processes, technology, vendors and vendor relationships and combinations thereof.

- 17. (currently amended) The <u>computer readable medium</u> system of claim 15 where the valuations combine the return generated by an element, factor or enterprise with the risk associated with said-element, factor or enterprise of claim 11, <u>wherein the segments of value are selected from the group consisting of current operation, derivatives, investments, real options, market sentiment and combinations thereof.</u>
- 18. (currently amended) The <u>computer readable medium</u> system of claim 11 where-the-matrix further-comprises: network-models that quantify-the-inter-relationship between each element of value, external factor-and-risk-for-the-current-operation, investment and market sentiment segments of value by enterprise, and simulation models that quantify-the-inter-relationship between each element of value, external factor-and-risk-for the derivative and real-option segments of value by enterprise wherein one or more risks are selected from the group consisting of variability risks, contingent liabilities, strategic risks, market volatility risks, event risks and combinations thereof.
- 19. (currently amended) The computer readable medium system of claim 48-where the network models are selected from the group consisting of network; regression, generalized additive; support vector method, entropy minimization, Markov, Bayesian, multivariate adaptive regression splines, multivariate and path analysis models 11, wherein one or more external factors are selected from the group consisting of numerical indicators of conditions external to the organization, numerical indications of prices external to the organization, numerical indications of organization conditions compared to external expectations of organization condition, numerical indications of the organization performance compared to external expectations of organization performance and combinations thereof.
- 20. (currently amended) A market value matrix that quantifies an impact by item of one or more elements of value, one or more external factors and one or more risks on an organization market value by a segment of value by analyzing a plurality of organization data with a series of models and transforming at least a portion of the data into a risk impact summary and a return impact summary for each of one or more elements of value and external factors

where the market value matrix has utility in analyzing, managing and optimizing an organization financial performance at an item level and in supporting one or more enterprise scale data mining applications.

- 21. (currently amended) The matrix of claim 20 that-further-comprises:—network-models—that quantify the inter-relationship between each element of value and external factor for the current operation, investment and market-sentiment segments of value by enterprise, simulation models that quantify—the inter-relationship between each element of value and external factor—for—the derivative and real option segments of value by enterprise, and risk models that quantify the risks associated with each element of value—and external factor—by-segment of value—and enterprise wherein the segments of value are selected from the group consisting of current operation, derivatives, investments, real options, market sentiment and combinations thereof.
- 22. (currently amended) The matrix of claim 21-where the network models are selected from the group-consisting-of-neural network; regression, generalized-additive; support-vector method, entropy-minimization, Markov, Bayesian, multivariate adaptive regression-splines, multivalent and path analysis models by a tournament 20, wherein one or more risks are selected from the group consisting of variability risks, contingent liabilities, strategic risks, market volatility risks, event risks and combinations thereof.
- 23. (currently amended) An $\underline{\text{computer implemented}}$ organization method, comprising:

establishing a detailed data dictionary as required to define a plurality of cells within a matrix of market value and a plurality of processing stages.

integrating a plurality of organization related data from a plurality of organization systems in accordance with the matrix cell definitions,

transform at least part of said data into a risk impact summary and a return impact summary for each of one or more elements of value and one or more external factors.

developing a market value matrix that quantifies an impact by item of the elements of value, the external factors and one or more risks on an organization market value by a segment of value by analyzing said organization data with a series of models that use the impact summaries as an input,

developing a market value matrix using organization data, information and knowledge, and

simulating <u>an</u> organization financial performance to identify <u>one or more</u> changes <u>at the item</u> <u>level</u> that will optimize one or more aspects of <u>an</u> organization risk, return and value using said matrix

where the method optionally identifies one or more item level changes that will optimize a total organization risk and a total organization value.

24. (original) The method of claim 23 where an organization is a single product, a group of products, a division, a company, a multi-company corporation, a value chain or a collaboration.

25. (currently amended) The method of claim 23 where the one or more aspects of organization risk, return and value are selected from the group consisting of alliance risk, brand risk, channel risk, content risk, contingent liabilities, customer risk, customer relationship risk, current operation risk, derivative risk, employee risk, employee relationship risk, energy risk, enterprise risk, external factor risk, event risk, fraud risk, information technology risk, intellectual property risk, investment risk, knowledge risk, market sentiment risk, market risk, market volatility, organization risk, partnership risk, process risk, production equipment risk, product risk, real option risk, technology risk, vendor risk, vendor relationship risk, weather risk, alliance return, brand return. channel return, content return, contingent liabilities, customer return, customer relationship return. current operation return, derivative return, employee return, employee relationship return, enterprise return, external factor return, event return, information technology return, intellectual property return, investment return, knowledge return, market sentiment return, market return, market volatility, erganization return, partnership return, process return, production equipment return, product return, real option return, technology return, vendor return, vendor relationship return, alliance value, brand value, channel value, content value, contingent liabilities, customer value, customer relationship value, current operation value, derivative value, employee value, employee relationship value, enterprise value, external factor value, event value, information technology value, intellectual property value, investment value, knowledge value, market sentiment value, market value, market volatility, organization value, partnership value, process value, production equipment value, product value, real option value, technology value, vendor value, vendor relationship value and combinations thereof.

26. (original) The method of claim 23 that further comprises implementing the one or more changes in an automated fashion.

- 27. (currently amended) The method of claim 26 where implementation includes activities that are selected from the group consisting of narrow system changes, risk-transfer, price-changes, investment sales, derivative purchases, changes in operation and combinations thereof.
- 28. (currently amended) The method of claim 23 where the data, information and knowledge are aggregated from a variety of sources in accordance with a common format where the common format is a common schema or an ontology wherein the segments of value are selected from the group consisting of current operation, derivatives, investments, real options and combinations thereof.